



# **RODNEY MUKULA**

**MP SOROTI CITY EAST DIVISION**

**2026-2031**

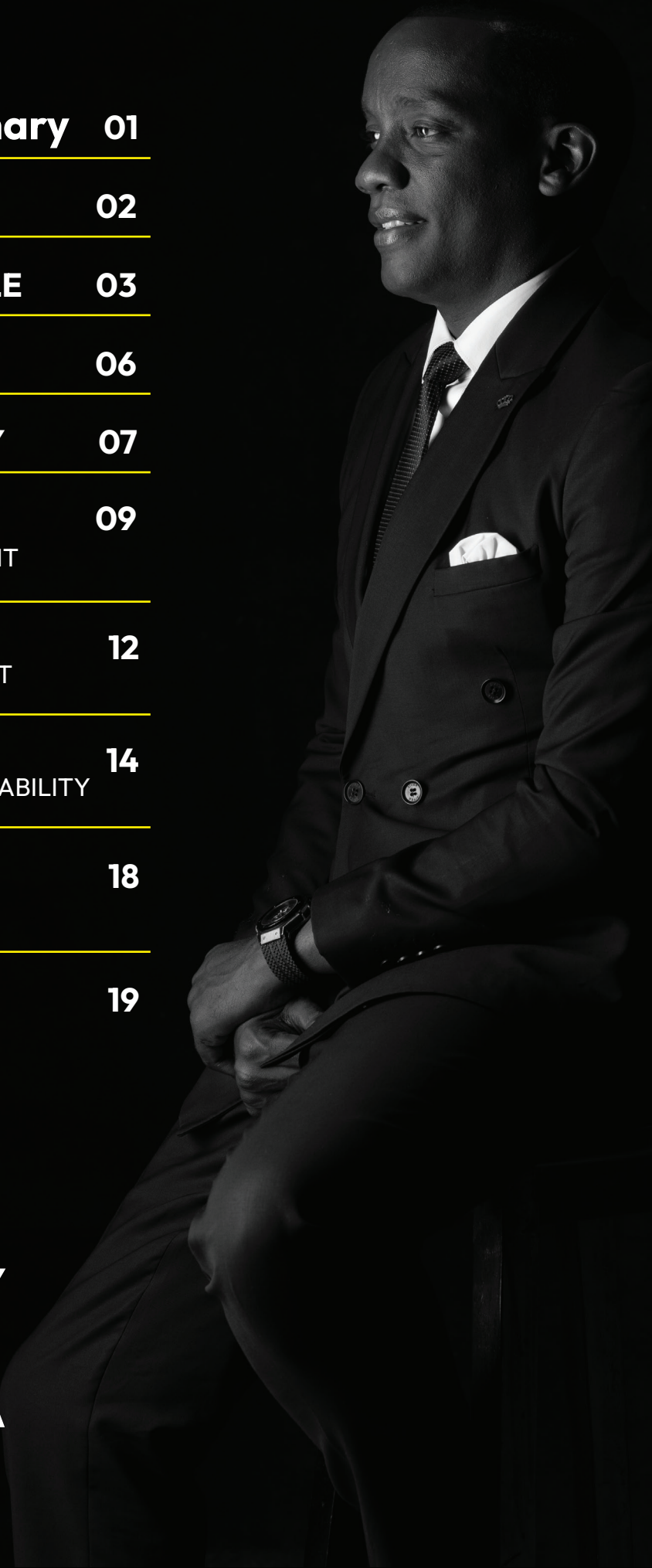
## **MANIFESTO AGENDA**

**A NEW STANDARD. A UNITED FUTURE  
ALL FOR ONE. ONE FOR ALL**

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**RODNEY  
MUKULA**





# Executive Summary

Today, Soroti City stands at a crossroads of both crisis and opportunity. For many years, our city has struggled with challenges that limit our potential, health centers that need better support, schools that deserve stronger investment, roads and water systems that must be improved and young people searching for meaningful work. Yet within these challenges lies an incredible opportunity: the chance to rebuild our city with integrity, service and transformation for all.

This manifesto is about solutions we can achieve together. It is a practical roadmap that reflects the collective voice of our people; women, Christians, Muslims, market vendors, teachers, boda riders, people with disability, farmers, health workers, men and women in uniform, youth groups and elders. It is grounded in real community consultations and my years of experience in governance, entrepreneurship and community service. Above all, it is a social contract between us, a promise that every step will be guided by evidence, accountability and inclusivity.

Our shared vision is built on these three strong pillars based on the foundation of meritocracy (explain).

- Economic Empowerment, where we commit to creating jobs and attracting investment for economic transformation through; value addition in various sectors, strategic utilization of the industrial park, improving access to markets, business mentorship, access to development grants, empowerment of community groups, development of economic infrastructure and support for youth and informal sector growth.
- Social Service Delivery; where we commit to upholding the dignity for all by ensuring access to essential services like quality healthcare & healthcare infrastructure, quality education, reliable infrastructure, safe water and lighting, because dignity must never be a privilege.
- Good Governance; where we pledge to lead with integrity, accountability and inclusivity, opening up decision-making to constituents and ensuring that the system truly serves the people.

Each of these pillars is backed by clear commitments including but not limited to: revitalizing Soroti public gardens, installing security lights in the city streets, regular city cleaning campaigns, waste management, creation of Soroti Football Club, fixing every broken borehole in the constituency, introducing profit-making enterprises for women groups, ensuring access to government funds for community groups, inclusive leadership through involvement of religious institutions as moral compasses. Progress will not remain on paper it will be tracked through public dashboards, quarterly scorecards and ward-level structures, so that together we can measure and celebrate the results of our efforts.

We are embarking on more than a campaign. This is a movement, to shift mindsets towards fighting poverty, restoring dignity and fostering a system that works for 'all' the people of Soroti City East division, irrespective of party affiliation.

As an Independent candidate, I am accountable to you, the people. Together, we will create a constituency where leadership is visible, systems are effective and our community prospers.

With respect and service, Rodney Mukula  
Candidate for Member of Parliament,  
Soroti City East Division (2026–2031)

Signature: \_\_\_\_\_

Date: \_\_\_\_\_



# INTRODUCTION

Soroti City East is at a turning point. Its people are eager for transformation, yet they have been repeatedly let down by leaders who vanish after elections or only serve the interests of a select few. This has left the constituency deeply divided, with poor infrastructure, underfunded services and an economy that does little to uplift the average man.

This manifesto seeks to change that narrative. It is not a set of campaign slogans but a social contract between Rodney Akongel Mukula and the people of Soroti City East. It offers a leadership model defined by professionalism, purpose and practical action. Built from extensive community consultations with local leaders, market vendors, teachers, youth groups, farmers, medical workers and elders, it reflects what people truly need and what they are prepared to co-create.

What makes this manifesto different is its focus on execution. Too often, political promises fade once elections are won. Here, every idea is paired with a strategy for delivery, measurable commitments and mechanisms for community oversight. Progress will be visible and accountability will be shared with the people themselves.

The document is built on three central pillars. The first is Economic Empowerment, which addresses the urgent need for jobs, stronger markets and opportunities for young people through value addition in different sectors and the support of small enterprises. The second is Social Services, which recognizes that dignity begins with access to reliable healthcare, quality education, clean water and safety for every household. The third is Governance and Accountability, which restores trust in leadership by fighting corruption, opening decision-making to citizens and making service delivery transparent.

Running as an independent candidate gives Rodney the freedom to serve all residents without the burden of party loyalty, tribal alliances, or political debts. His allegiance is to the people of Soroti City East, Teso and Uganda at large. He does not ask for blind loyalty; he asks for civic partnership. Every voter is invited to become a participant in delivery, a watchdog in accountability and a partner in progress.

The challenges in Soroti are undeniable; high poverty rates, corruption, dilapidated school infrastructure, unequipped health facilities, poor waste management, poor roads and drainage systems, limited street lighting, underdeveloped recreational spaces, limited market for farmers and traders, insecurity, alcohol and substance abuse among youth, limited access to basic supplies, youth struggle without meaningful work and families fetch water from unsafe sources. These are not abstract statistics; they are daily struggles that define the lives of thousands. This manifesto responds to those realities with tested solutions drawn from Rodney's experience in community service, non-profits and the private sector.

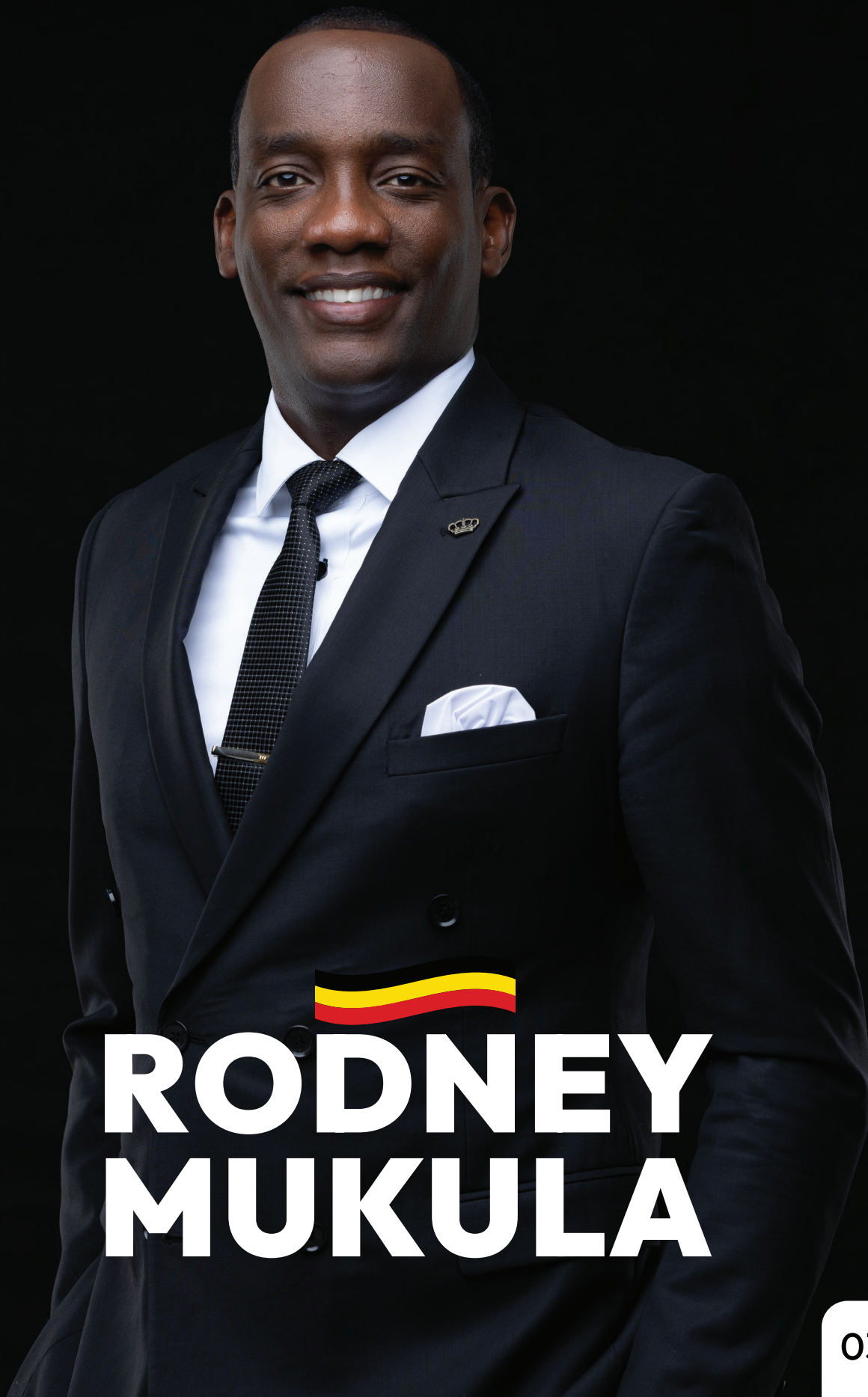
It is also a declaration of accountability. Rodney is not simply seeking office, he is making a pledge to remain visible and active throughout his entire term. He will publish annual performance scorecards, hold quarterly town-hall dialogues and establish a permanent constituency office where everyone can access their MP.

Ultimately, this manifesto represents a new way of leadership and politics in Soroti City East Division. It is practical, transparent and inclusive. It does not pretend that all problems will be solved overnight, but it insists that the work of transformation must begin immediately and it must begin with the people themselves.





# CANDIDATE PROFILE



# RODNEY MUKULA



# CANDIDATE PROFILE

Rodney Akongel Mukula is a son of Soroti whose story is shaped by both the challenges and opportunities of his homeland. He knows Soroti City East not as a line on a political map but as a lived reality of communities with dignity, potential, and unmet needs. His decision to seek a seat in Parliament is not about ambition, but responsibility. He is entering public service not to gain power but to restore purpose, accountability and progress in a constituency that has waited too long for meaningful change.

Rodney is a visionary Ugandan entrepreneur and academic whose career embodies a steadfast commitment to developing African solutions for African challenges. With over fifteen years of leadership and management experience, he has cultivated deep expertise in risk management at the board level and in the practical application of Economic, Social, and Governance (ESG) principles.

His academic foundation is equally impressive. Rodney holds a Law degree from the University of Kent, United Kingdom, providing him with a strong legal and governance grounding that complements his work in business, development and policy. He also possesses a certificate in corporate governance, equipping him with insights into policy formulation, implementation, and leadership skills that are directly applicable to advancing the growth and development of Soroti City East Division. He is currently pursuing an Executive MBA from the University of Warwick, UK, further sharpening his strategic and managerial capabilities.

Rodney's entrepreneurial journey is marked by innovation and impact across multiple sectors. As founder and CEO and Managing Director of Asante Waste Management, Asante Agro, RAM Industries East Africa Ltd and Voice of Teso, he has pioneered solutions in waste management, renewable energy, agribusiness, information technology,

recycling and manufacturing. Notably, through Asante Waste, he introduced Uganda's first grassroots circular economy model, converting waste into usable products while creating income-generating opportunities for youth and women. His ventures consistently demonstrate his ability to design sustainable business strategies, promote circular business models and leverage technology to drive growth that benefits communities directly.

Beyond his enterprises, Rodney serves with distinction on several boards, including the Uganda Aviation Academy, Asante Agro Ltd, Asante Waste Management, Healing Way, and ROTOM – Reach One Touch One Ministries. In these roles, he contributes to shaping the future of vulnerable communities, aviation, agriculture and youth skills development in Uganda. His board service reflects a rare capacity to think strategically across sectors, influence policy direction and foster institutional growth.

Rodney is also deeply passionate about sports. He has represented Uganda in competitive basketball, including as a member of the Uganda Defense Forces Basketball Team, winning multiple cups under the FUBA league. Between 2013 and 2014, he played for the City Oilers Basketball Club, which has claimed at least ten national championships in the Uganda National Basketball League. Beyond basketball, he has actively flagged rugby and football games and enjoys rallying, athletics and other sporting pursuits. With a unique blend of academic excellence, entrepreneurial innovation, board-level strategic insight and community engagement, Rodney brings a holistic vision for leadership combining merit, integrity and sustainable impact to drive meaningful change in Soroti City East and beyond.





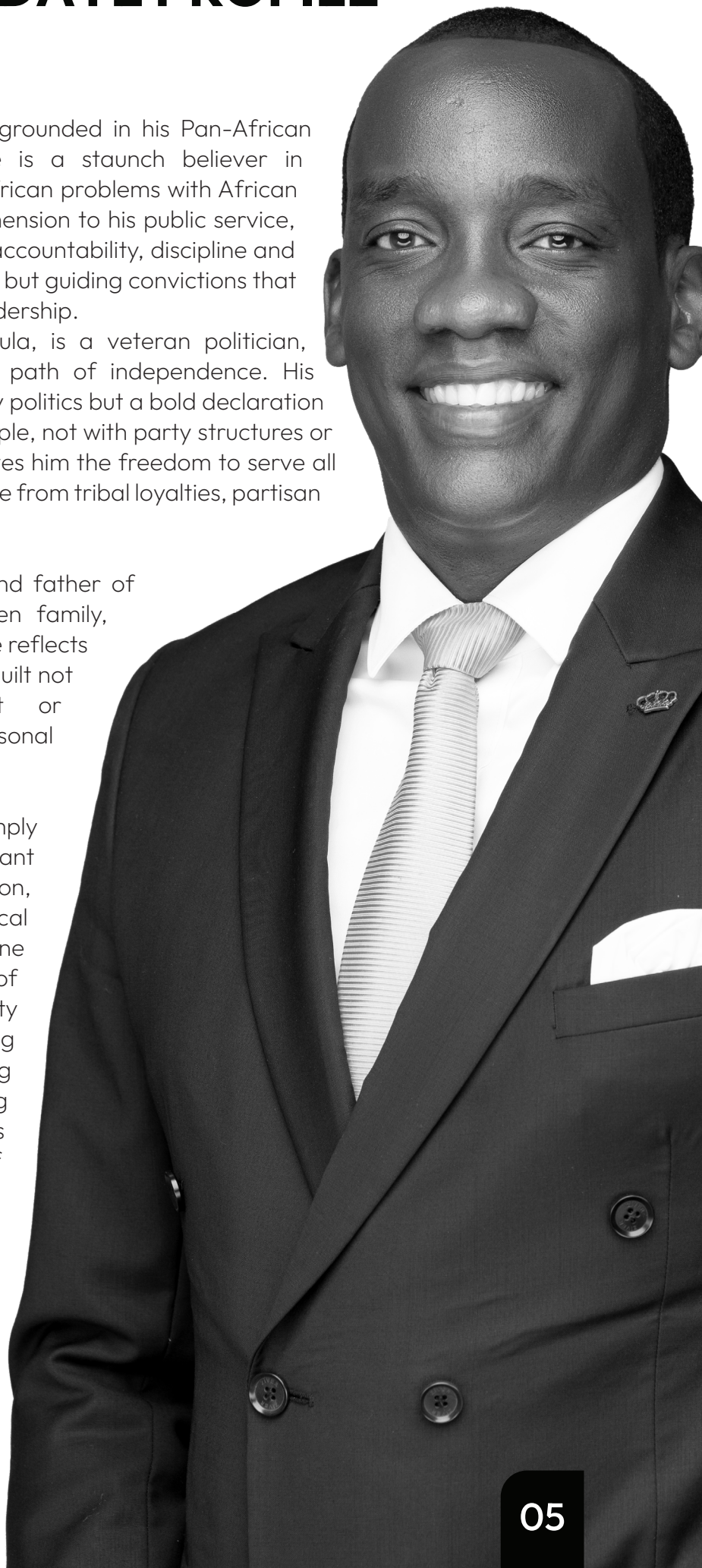
# CANDIDATE PROFILE

Rodney's philosophy of leadership is grounded in his Pan-African outlook and his Christian faith. He is a staunch believer in home-grown innovations that solve African problems with African solutions. His faith adds a spiritual dimension to his public service, instilling in him the values of integrity, accountability, discipline and empathy. These values are not slogans but guiding convictions that inform his approach to politics and leadership.

.While his father, Captain Mike Mukula, is a veteran politician, Rodney has deliberately chosen the path of independence. His candidacy is not an extension of legacy politics but a bold declaration that his accountability lies with the people, not with party structures or political patrons. His independence gives him the freedom to serve all residents of Soroti City East equally, free from tribal loyalties, partisan demands or transactional obligations.

Rodney is also a devoted husband and father of three, embodying a balance between family, faith and professional ambition. His life reflects the principle that strong leadership is built not only on academic achievement or professional success but also on personal integrity and service to others.

In him, Soroti City East does not simply gain another politician. It gains a servant leader with a rare combination of vision, systems expertise, and practical experience. Rodney brings the discipline of public administration, the creativity of entrepreneurship, and the moral clarity of faith. He is committed to building economic empowerment, restoring dignity in social services, and leading with transparent governance. His candidacy offers not a continuation of the past but the beginning of a reform agenda designed to make Soroti City East a model of accountable, people-first leadership.





# VISION & MISSION

Our vision is to transform Soroti City East into a model constituency defined by citizen-led development, accountable governance, inclusive economic growth and equitable access to quality social services.

We imagine a future where every resident, regardless of tribe, gender, faith, or social status, has the opportunity to live with dignity and purpose. At the heart of this vision is a call for generational change in the way we think, lead, and work together. We believe that transformation begins not only with resources but with mindset. Our guiding philosophy, “All for One, One for All,” is more than a campaign theme; it is a governing ethos. It recognizes that poverty and exclusion are not just policy failures but also the result of a system that tolerates discrimination and political manipulation. Our commitment is to replace that mindset with one rooted in collective action, shared opportunities, merit, and ownership – where everyone can thrive and contribute to a community that serves all.

Our mission is to deliver transparent, professional and people-centered leadership through participatory governance, evidence-based planning and community-driven action.

This means creating opportunities that empower our people socially, economically, and politically, while ensuring that no one is left behind. It is about moving beyond handouts toward sustainable solutions. It is about ensuring that mothers can rely on health centers, that children learn in classrooms that inspire hope, that farmers and traders thrive in strong markets and that every citizen sees themselves as a co-creator of development rather than a passive recipient of government programs.

The mission also emphasizes inclusivity. We recognize that the strength of Soroti lies in the diversity of its people. Youth, women, persons with disabilities, faith communities, and informal workers all have a place in shaping our collective future. Our leadership will

elevate their voices into decision-making, ensuring that development is designed with them and for them.

By embracing participatory platforms and community scorecards, we will embed accountability into every stage of governance. This vision and mission are guided by values that define the kind of leadership we intend to provide. Integrity will remain the anchor of our work, ensuring that public resources are managed with honesty and justice. Accountability will keep every decision transparent and subject to community oversight. Equity will ensure that resources are shared fairly, based on need and not political loyalty. Discipline will guarantee that promises are met with action, not excuses. Empathy will keep us grounded in the lived realities of our people, reminding us that leadership must listen before it acts.

In summary, our vision is to create a Soroti where opportunity belongs to all, our mission is to deliver people-centered solutions and our guiding values are the compass that will hold us steady. This manifesto is the framework to achieve that future, structured around three pillars: building economic empowerment, restoring dignity in social services and leading with governance that puts citizens at the center.





# WHY VOTE RODNEY AKONGEL MUKULA?

## DEEP LOCAL UNDERSTANDING AND GLOBAL EXPOSURE.

Rodney is a son of Soroti City, with roots in Omodoi, who knows the community's challenges and globally inspired opportunities that can shape the future of Soroti City, having travelled to and learned from over 15 countries including South Africa, Nigeria, Senegal, Qatar, UAE, India, China, Hongkong, Japan, England, the U.S.A among others. His leadership is rooted in lived experiences, ensuring that policies and initiatives address the real needs of residents.



## INNOVATION AND ECONOMIC EMPOWERMENT.

As a successful entrepreneur, Rodney has pioneered solutions in waste management, renewable energy, agribusiness and technology. He creates jobs, supports youth and women and drives sustainable economic growth that directly benefits the community.



## INDEPENDENT AND ACCOUNTABLE GOVERNANCE.

Rodney's independence from party politics means his loyalty is to the people, not political patrons or tribal interests. He promotes merit-based leadership, transparency and citizen-focused governance, making leadership more accountable and accessible.



## STRATEGIC EXPERTISE AND EVIDENCE-BASED LEADERSHIP.

With a Law degree, corporate governance certification and an Executive MBA, Rodney brings knowledge and skills to implement policies efficiently. His decisions are guided by data, strategic thinking, and proven best practices.





# WHY VOTE RODNEY AKONGEL MUKULA?

## **INTEGRITY AND ETHICAL LEADERSHIP.**

Guided by faith and Pan-African principles, Rodney is a strong believer in African solutions for Africa's challenges, leads with honesty, discipline, empathy and a commitment to justice. Voters can trust that public resources and decisions will serve the community, not personal interests.



## **INCLUSIVE COMMUNITY ENGAGEMENT.**

Rodney believes development succeeds when all voices are heard. He actively involves youth, women, persons with disabilities, and other groups in decision-making, while his service on boards like ROTOM demonstrates care for vulnerable communities, ensuring growth is inclusive, empowering, and rooted in dignity for every resident.



## **PROVEN TRACK RECORD OF DELIVERY.**

Through his businesses and board leadership, Rodney has consistently turned ideas into tangible impact, from circular economy initiatives to youth and women empowerment programs, showing he can deliver results that improve lives in Soroti City East Division.





# PILLAR I

## ECONOMIC EMPOWERMENT:

### FROM SURVIVAL TO PROSPERITY

We believe Soroti City East can shift from survival to prosperity if we unlock its immense potential. Our strategy for economic empowerment is centered on inclusive growth through value addition in different sectors, support for small and medium enterprises, innovation, and enabling infrastructure. These interventions are designed to create jobs, expand incomes and restore dignity for every household in the division



#### VALUE ADDITION IN AGRICULTURE

To compliment the already launched agro-processing initiatives, We will advance the establishment of the Soroti Industrial and Agro-Processing Park to process meat, grains and dairy products. This park will integrate logistics, recycling plant, goat & animal farm, cold chain storage and modern packaging facilities, making it the anchor for investor partnerships and large-scale job creation. At the same time, we will revive and strengthen meat packers, farmer cooperatives and SACCOs giving them access to irrigation kits, and climate-smart agronomy. These interventions will increase yields, stabilize prices, and ensure that farmers earn fair



#### INFORMAL SECTOR

The informal sector is the beating heart of Soroti City East, providing livelihoods for traders, boda-boda riders, artisans and market vendors. Through the Soroti Business Accelerator Program (SBAP), we will provide seed funding, mentorship, and growth pathways for startups and local enterprises. Alongside this, we will push for formalization of thousands of small businesses so they can access financing, legal protections and new market opportunities. This approach will ensure that those who have kept the local economy alive are finally recognized, supported, and empowered to grow.



# PILLAR I

## ECONOMIC EMPOWERMENT:

### FROM SURVIVAL TO PROSPERITY



#### **SPORTS, CULTURE, AND CREATIVE INDUSTRIES**

Sports, our cultural heritage and creative potential are powerful tools for social cohesion. We will support cultural institutions to continue preserving our identity and build a football team to represent Soroti city in football tournaments and support local talent. An annual Soroti City Festival will showcase the music, food and traditions of our people, bringing pride to our city while stimulating business for local vendors, artisans and performers. By investing in culture and sport within Soroti City East Division itself, we will create new jobs, expand community life and give our youth platforms to shine.



#### **ECONOMIC ENABLERS: ROADS AND TRADE LOGISTICS**

While Members of Parliament do not build roads, we play a crucial role in mobilizing resources, lobbying for funding and auditing existing projects. I will champion the reactivation of the Aloet train station, the upgrade of Soroti Airfield to a national & regional airport, completion of the Soroti Bypass feasibility study, and press for funding to prioritize feeder roads within Soroti City East. By auditing ongoing projects and ensuring transparency in procurement, we will fight corruption and ensure that money allocated for roads delivers real value to the people. Stronger logistics mean farmers will move produce faster, traders will reach markets at lower cost and our entire division will benefit.





# PILLAR I

## ECONOMIC EMPOWERMENT:

### FROM SURVIVAL TO PROSPERITY



#### ENTREPRENEURSHIP OPPORTUNITIES

Soroti city is strategically located to harness business opportunities from foreigners. We will strategically position women, youth, PWDs and business owners to leverage these opportunities for financial growth by creating enterprises like a bar soap making project for women, business mentoship programs, seed capital for youths and a foreign currency exchange bureau to facilitate international transactions and currency exchange.

We believe through these actions, Soroti City East will lay a firm foundation for an economy that is innovative, resilient and inclusive an economy where farmers, traders, youth and cultural leaders all find pathways to prosperity.



## PILLAR II SOCIAL SERVICES: DIGNITY FOR ALL



### HEALTHCARE

We will mobilize resources to equip health centers with essential drugs, supplies and staffing support, ensuring that no patient is turned away because of shortages. We will organize health camps and carry out blood donation drives to safeguard our people's wellness. Working closely with the Ministry of Health and partners, we will lobby for increased health budgets for Soroti City East and demand accountability for how funds are spent. By auditing existing health projects and mobilizing partnerships, we will secure a health system that treats people with dignity at every stage of life from childhood through adulthood.



### EDUCATION AND SKILLS DEVELOPMENT

Every child deserves the chance to learn in a safe, well-equipped environment. We will work with education stakeholders to ensure renovation of classrooms, provide desks and materials, and support teachers through better conditions. We will strengthen the performance of Universal Primary and Secondary Schools in the division, while also lobbying for vocational skilling programs that prepare youth for self-employment. By pushing for the opening of a vocational skilling center in Soroti City East, establishing or supporting after-school clubs, digital learning access through ICT hubs and community libraries, and pushing for the opening of Uganda Aviation Academy campus in Soroti, we will ensure education is not only about passing exams but about strategically preparing a generation with skills for life.



## PILLAR II SOCIAL SERVICES: DIGNITY FOR ALL



### WATER, SANITATION AND HYGIENE

Access to safe water and proper sanitation is a right, not a privilege. We will lobby for the rehabilitation and extension of piped water systems in underserved wards, while mobilizing resources for the construction of boreholes where needed. In partnership with community-based organizations, we will scale up public sanitation facilities in markets, trading centers, and schools. By auditing water supply projects and pressing for accountability in urban service delivery, we will ensure that families live in cleaner, healthier environments



### TRANSFORMING SOROTI INTO A MODERN CITY

To raise the standard of Soroti City and unlock its full potential, we will invest in infrastructure development, beautification projects and environmental sustainability initiatives. By upgrading the public gardens, lighting up the streets, re-painting zebra crossings, managing waste and pushing for allocation of budgets towards the construction of a roundabout, we will create a vibrant and welcoming environment that attracts visitors, businesses and talent, this will boost business, our city's reputation and make our city more conducive for residents





## **PILLAR II**

# **SOCIAL SERVICES:**

### DIGNITY FOR ALL



We will restore dignity in the lives of our people. Healthcare, education, clean water, safety and cultural pride are not favors but fundamental rights. By ensuring these services reach every household, we will make Soroti City East Division a place where every citizen lives with dignity and hope.





# PILLAR III

## GOVERNANCE AND ACCOUNTABILITY:

### LEADERSHIP THAT SERVES THE PEOPLE



#### MERITOCRACY

I will lead by example in promoting honest, merit-based leadership. Decisions on recruitment, appointments and opportunities will be based on ability and performance, giving everyone a fair chance to contribute. As your Member of Parliament, I will publish an annual constituency accountability report, detailing funds allocated to Soroti City East and how they were used. Community audit committees at cell and ward level will track local projects, ensuring resources serve citizens effectively.



#### CITIZEN PARTICIPATION

Governance must never be a closed-door affair. We will hold biannual town-hall forums in our division, giving residents direct access to their MP and local leaders. A Constituency Office will be established, staffed and open throughout the term to receive citizen concerns, provide guidance on government programs, and publish performance updates.



## PILLAR III

# GOVERNANCE AND ACCOUNTABILITY:

### LEADERSHIP THAT SERVES THE PEOPLE



#### CIVIC EDUCATION

I will continue to bring the government closer to the people. We will continuously have radio talk shows and spaces where people can interface with governance as programs, bills or developments in government take shape. Through these interactions, I can better represent the views and needs of the people in parliament.



#### INCLUSION

Development must include everyone. We will strengthen opportunities for women, youth, and persons with disabilities by advocating for targeted government programs and ensuring fair access to social protection schemes. The Constituency Office will serve as a hub for citizen services, providing guidance on government grants, pension access and livelihood programs. In collaboration with religious and cultural institutions, we will expand community counseling, social support and civic education programs that restore hope and social cohesion.





## **PILLAR III**

# **GOVERNANCE AND ACCOUNTABILITY:**

### LEADERSHIP THAT SERVES THE PEOPLE



Through these actions, governance in Soroti City East will be transparent, fair, merit-based and aligned with regional standards, giving every resident a voice while connecting our constituency to national opportunities.





# IMPLEMENTATION & MONITORING

## (HOW DELIVERY WILL WORK)



Many manifestos fail not because the ideas are weak, but because execution is poorly managed, progress is not tracked and citizens are excluded from decision-making. Our implementation strategy is built to reverse that. It combines transparency, community participation and professional oversight into one system that ensures every commitment becomes a concrete result. At the heart of the

strategy is objectives model a proven governance tool used globally to manage delivery at scale. Each objective outlines what my leadership seeks to achieve, and the key results define exactly how that objective will be measured. These objectives will be reviewed and updated quarterly, with results published publicly. The model is backed by three main delivery institutions:

- Soroti City Development Council (SCDC):** A multi-stakeholder oversight body composed of elected leaders, civil society, business professionals, youth and religious leaders. It will meet quarterly to review progress, realign resources and solve coordination bottlenecks.

- Citizens Accountability Network (CAN):** A grassroots accountability group with at least one monitor per ward trained to track service delivery, report corruption and collect citizen feedback. Their reports will feed into the biannual public scorecards and the dashboard.

- Project Implementation & Monitoring Office (PIMO):** A full-time technical secretariat that will drive project delivery, track metrics, publish progress reports and work with government and partners to unblock implementation delays. It will be staffed by M&E specialists, planners, engineers and administrators

### TRANSPARENCY TOOLS:

Biannual reviews, monthly PIMO reports, community scorecards, live public dashboard and complaints/whistleblower line.

# CONCLUSION

## THE TIME IS NOW



This manifesto is far more than a campaign promise; it is a carefully designed blueprint for a stronger, more prosperous Soroti city. It stands on the foundations of accountability, integrity, clear vision, and measurable delivery. Every proposal within it is rooted in the voices of the people heard in markets, churches, classrooms, and throughout the fields. It is a direct response to years of broken trust, unmet needs, and wasted potential.

What is offered here is not a call for blind loyalty but an invitation to partnership, vigilance, and shared responsibility. Leadership is framed as a daily commitment, not a seasonal spectacle. The pledge is to earn trust through consistent action that

meets the community's real challenges head-on.

This moment calls for leadership defined by clean politics, professional governance and inclusive progress. Soroti deserves leaders who serve the whole community and not just a few. Young people deserve dignity and opportunity. The elderly deserve care and respect. Every voice must be valued and heard.

The time for empty rhetoric is over. Now is the time to build a Soroti where opportunity, safety and pride belong to everyone. Together this city can turn its potential into reality. This is our time.



## LET US BUILD SOROTI CITY TOGETHER